



Cutler Bay Town Center "Architectural Services"



RFQ # 18-03

May 22, 2018

■ Architecture ■ Planning

■ Interior Design

901 Ponce De Leon Blvd. Suite 304
Coral Gables, FL 33134
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**FERGUSON
GLASGOW
SCHUSTER
SOTO, INC.**





901 Ponce De Leon Blvd Suite 304 Coral Gables, FL 33134 305.443.7758 (vc) 305.445.9957 (fx)

■ Architecture
■ Planning
■ Interior Design

May 21, 2018

The Town of Cutler Bay
10720 Caribbean Blvd., Suite 105
Cutler Bay, FL 33189

Re: RFQ #18-03 Cutler Bay Town Center Architectural Services

Dear Sir or Madam,

On behalf of my Firm, **Ferguson Glasgow Schuster Soto, Inc. (FGSS)**, I respectfully express our interest in providing Architectural Services to the Town of Cutler Bay. We thank you for reviewing the attached response documents and considering our exemplary qualifications to serve The Town on this Contract. We are extremely interested in continuing the great professional relationship between our Firm and The Town. FGSS is your first choice this contract due to our extensive experience in space planning, renovations of existing buildings, public facilities design and continuing services contracts, including service to the Town of Cutler Bay since 2013.

FGSS is a design firm offering professional services in architecture, planning and interior design. Founded in 1955, the Firm was established on rich traditions, offering its clients this solid foundation along with cutting edge services employing the latest computer and technological applications in design, working drawings, specifications and project management. Our office has been located in Miami-Dade County for well over 60 years. Our **Approach to the Scope of Work** of this contract is based on how our business is structured. This Approach has resulted in exceptional client satisfaction. We offer you our ability to consistently meet the client's needs through the **Principal's personal involvement in each project**. Our structure assures you the benefit of having the **architect as principal** intimately involved with every aspect of the project. **Project Managers are long term firm employees** with personal stake in the success of the project. Because we are a well-qualified small firm we have an **efficient and knowledgeable technical staff**. As such you are assured that your projects will be handled by highly experienced professional and technical personnel. The structure of the **chain of command is uncomplicated** – you deal directly with the Firm Principals and Key Personnel, who can quickly provide support for the Town and make decisions immediately.

FGSS has extensive experience with institutional clients and with Continuing A-E Services Contracts. We have provided services similar to those described in this RFQ for the Town of Cutler Bay since 2013, The City of Coral Gables since 1996, City of Miami since 2000 and Miami Dade County since the 1990's. We also have provided similar services for Hines, Caterpillar, the University of Miami, Florida Memorial University, Jackson Health System, the US Army COE, US Veteran's Administration, and many others. All are repeat clients that are well satisfied with our emphasis on attentive client service, professionalism and great design.

For your projects we propose to enter into sub consulting agreements with **EMTec Corporation MEP/Fire Protection Engineers** and **Douglas Wood & Associates Structural Engineers**. This Team has worked together for many years on a wide variety of similar projects. We are ready to provide you with the beautiful, functional, professional, comprehensive, on-demand type services that you need from an Architectural Services Consultant.

Again, I thank you for your consideration. I look forward to continue working with the Town of Cutler Bay to help you achieve your goals for the Cutler Bay Town Center Building,

Sincerely,

Natividad Soto, FAIA, LEED AP BD+C
President



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The following key personnel will be available on demand to serve the Town of Cutler Bay on Cutler Bay Town Center Architectural Services projects.





NATIVIDAD SOTO, FAIA, LEED AP BD+C

Principal / Sr. Project Manager

Nati Soto will direct the design team for the project. Ms. Soto has **over 35 years of experience**. For 25 years she has been the President of FGSS, Inc. Her main responsibilities as Principal In Charge and Architect include establishing design parameters for each project, client service, project development and quality control coordination. She has a varied experience that focuses on public facility projects, new construction and major renovations. Ms. Soto has expertise in phasing and pedestrian maintenance of traffic for facilities that must continue operations during construction. **Ms. Soto has particular expertise in development of beautiful, efficient and functional space plans with on-time/on-budget results.**



ALEXANDRA GOLDSTEIN, AIA, LEED AP BD+C

Project Manager

Ms. Goldstein primary responsibility at FGSS include management of the projects during design and construction. She is an organized and methodical manager that leads the Team to assure quality and timeliness of delivery. An architect with over 10 years of experience, she maintains communication with our Client and the Design Team. She will be responsible for coordination and scheduling of all project design and production activities and to provide full support to the consulting team members during design and construction. She is also responsible for documentation and oversight of projects for LEED certification purposes during design and construction. Alex is an organized and methodical manager that leads the Team to **quality and timeliness of delivery.**



Yanina Corbea, Assoc. AIA, LEED AP BD+C

Jr. Project Manager

Ms. Corbea's primary responsibility is to provide support to the project for the development of presentation materials for conceptual design, and document preparation at design development and construction documents phases. She is also responsible with tracking and documentation of submittals and RFI's during construction, as well as the review and distribution process. Ms. Corbea is dedicated to each task, thoroughly researching and documenting the design process. She brings **over 10 years of experience** to our clients. She excels with project attention to detail and client service. Her talent in materials and color selections provide stunning results for our clients.



DARREL HOO

Project Manager

Mr. Hoo joined our firm in 1999, bringing with him a background in production experience in a variety of projects. His responsibilities at FGSS as Assistant Project Manager include management of the projects during design and construction. He has particular expertise in coordination of architectural, MEP, structural, civil and interior design documents. He works hand in hand with the Principal in the design and construction process. He maintains communication with our Client and the Design Team. He brings enthusiasm and zest to each of our client's projects. He brings to the Team the benefit of **over 20 years of experience** in Architecture and Interior Architecture.



ERIC T. JOHNSON, P.E.

President / Senior Mechanical Engineer

Mr. Johnson has **over 30 years experience** as a Mechanical Engineer. He has varied knowledge in both private and public projects ranging in scope from a few thousand dollars to over \$50 million. As a Senior Mechanical Engineer, Mr. Johnson is responsible for the coordination of the mechanical engineering effort for designated projects. Mr. Johnson is responsible for system analysis, system selection, preliminary design through final working drawings and specifications. Mr. Johnson also serves as Project Manager on assigned projects and his responsibilities include personnel supervision as well as project coordination and administration from inception through construction. Prior to joining EMTec Corporation, Mr. Johnson practiced engineering at H.J. Ross Associates, Inc. in Miami. EMTec Corporation has worked with FGSS for more than 20 years on a wide variety of public and private projects which were completed on time and within budget.

EDUCATION: Florida International University - Bachelor of Science, Mechanical Engineering - 1988

LICENSURE/CERTIFICATIONS: Registered Professional Engineer in Florida, Reg. 0052674

AFFILIATIONS: American Society of Heating, Refrigeration and Air Conditioning Engineers (ASHRAE)

**CHARLES G. CURRIER, PE****Senior Electrical Engineer**

Mr. Currier has **over 50 years experience** in a wide variety of project types, public and private clients, large and small project scopes. As a Senior Electrical Mechanical Engineer, Mr. Currier oversees coordination of the electrical engineering effort for designated projects. He is responsible for design integrity and oversight for development and final construction drawings and specifications. Mr. Currier has provided consulting services to FGSS since the 1980's.

EDUCATION: Virginia Polytechnic Institute - Bachelor of Science, Electrical Engineering – 1959

LICENSURE/CERTIFICATIONS: Registered Professional Engineer in Florida, Reg. 00011529

**GREGORY F. PARTRIDGE, EE****Executive Vice President, Electrical Engineer**

As an Electrical Engineer with EMTec Corporation, Mr. Partridge is responsible for the coordination of electrical engineering effort for designated projects. Mr. Partridge is responsible for system analysis, system selection, preliminary design through final working drawings and specifications. He brings not only **20 years of experience as an electrical engineer but also was a master electrician**. He is a veteran of the US Air Force. Mr. Partridge also serves as Project Manager on many of the firm's projects and his responsibilities include project coordination and administration from inception through construction.

EDUCATION: University of Miami Bachelor of Science, Electrical Engineering - 1998

AFFILIATIONS: Association of Electrical Engineers

DOUGLAS WOOD
& ASSOCIATES, INC.

Douglas Wood, P.E., SEBC**Principal – Structural Engineering**

Mr. Wood has over **thirty-five years of experience providing structural** engineering in South Florida. Mr. Wood's reputation for thoughtful consideration, creative solutions, thorough analysis, detailed design and client responsive service is unsurpassed.

For his entire thirty-four year career, Mr. Wood has been engineering buildings and facilities for municipalities in South Florida. His work includes some of South Florida's most complex buildings, numerous projects at the historic County Owned Vizcaya Museum and Gardens and the new Miami-Dade Fire Rescue Training Facility

EDUCATION: University of Wyoming, Laramie, Wyoming, Bachelor of Science in Civil Engineering, 1977, *Graduated with Honors*, Peter Kiewit Sons' Company Scholarship, Tau Beta Pi Honor Society, University of Miami, Coral Gables, Florida, Bachelor of Architecture, 1985, *Graduated with Honors*, University of Florida, Gainesville, Florida, Associates of Arts, 1975, *Graduated with Honor*, Public Works Association Scholarship, Phi Kappa Phi Honor Society

PROFESSIONAL REGISTRATION: Professional Engineer – Florida, Special Inspector in Florida, Registered Architect in Florida, Certified by the Structural Engineering Certification Board, ATC 20/ATC45 Post-Disaster Building Evaluation, LEED Green Associate

PROFESSIONAL ASSOCIATIONS: National Council of Structural Engineers Associations, National Society of Professional Engineers, Florida Engineering Society, American Institute of Steel Construction, Dade Heritage Trust, American Institute of Architects (Allied Member), American Concrete Institute, Florida Structural Engineers Association (South Florida Chapter Treasurer), National Trust for Historic Preservation

DOUGLAS WOOD
& ASSOCIATES, INC.

ROBERT SANTIAGO, P.E.**VICE PRESIDENT / Sr. Structural Engineer**

Mr. Santiago has **over 30 years of successful experience** extends to many commercial, institutional, municipal, residential and industrial projects, which encompass just about every type and combination of structural materials and systems; He will work as the structural engineering project manager in charge of your projects.

EDUCATION: City College of New York, New York, New York, Bachelor of Science in Civil Engineering, 1981, Graduated with Honors, Engineering Alumni Award, Master of Structural Engineering, 1987, Graduated with Honors

PROFESSIONAL REGISTRATION: Professional Engineer – Florida, ATC 20/ATC-45 Post Disaster Building Evaluation

PROFESSIONAL ASSOCIATIONS: National Council of Structural Engineers Associations, American Institute of Steel Construction, American Concrete Institute, Florida Structural Engineers Association



NATIVIDAD SOTO, FAIA, LEED AP BD+C
Principal / Senior Project Manager

PROJECT RESPONSIBILITY

Nati Soto will have total responsibility over the physical space and architecture components for the project. Her responsibility as the architectural Principal and Senior Project Manager will be to work with the Project Managers and support staff to develop a design for each project, coordinate with all team members, coordinate with the Client, and perform peer review/quality assessments.

LICENSURE / CERTIFICATIONS

State of Florida Registered Architect
 State of Florida Registered Interior Designer
 LEED Accredited Professional BD+C

EDUCATION

University of Miami, Bachelor of Architecture (Cum Laude)

EXPERIENCE SUMMARY

Ms. Soto has over 35 years of experience in Architecture and Interior Design. For over 20 years she has been the President and CEO of FGSS, Inc. She has a varied experience that focuses on traditional project delivery, design-build, public facility projects, new construction and major renovations. Nati was principal for projects listed in the Relevant Projects Section below.

RELEVANT PROJECT EXPERIENCE

Town of Cutler Bay Town Center Architectural Consultant 2013-2018
 Jackson Memorial Hospital Patient Floor Modernizations 2015-present
 Carrollton School of the Sacred Heart Convocation Center
 Miami Dade Public Schools A-E Continuing Contract 2014-present
 City of Miami Beach Muss Park Pavilion
 TotalBank Palmetto Bay Branch, Red Sunset Branch, West Miami Branch, Doral 9690 Branch
 Hines 2555 Ponce - Renovation Public Areas + Various Tenant Improvements
 Hines Airport Corporate Center Cariola Group Headquarters & Distribution, Armani & Associati, Daikin Interiors, Gems Renovations, EV Charging Center
 475 Biltmore Way Renovations - Building & Public Areas
 City of Coral Gables Entrances and Plazas Restoration
 City of Coral Gables Art Cinema
 City of Coral Gables Salvadore Park Tennis Center & Playground Renovation
 City of Coral Gables Venetian Pool Renovations & Restoration
 Caterpillar Inc. Miami Regional Distribution Expansion, Renovations & Skills Acquisition Center
 University of Miami - School of Architecture Lecture Hall/Gallery
 University of Miami - University Village Townhomes
 Miami-Dade County Port of Miami Fire Rescue Station
 MDRF East Kendall Logistics Division Headquarters & Fire Rescue 13 Station
 Miami Dade County Parks Gwen Cherry Park Football Bleachers
 City of Miami West End Park, Bryan Park and Antonio Maceo Community Centers
 City of Miami Dorsey Park Additions & Alterations
 Elizabeth Virrick Park Community Center & MDPLS Neighborhood Library
 Homestead ARB Building 402 Services Complex
 Homestead ARB Building 354 Communications Center Expansion
 Jackson South Community Hospital Expansion - Interior Design & ADA
 Jackson Memorial Hospital DTC MRI Unit Refurbishment/Replacements
 Jackson Memorial Hospital Transplant Department
 The Salvation Army Miami Area Command/Social Services Center
 State of Florida Monroe County Regional Center
 Monroe County Marathon Government Center

PROFESSIONAL AFFILIATIONS

American Institute of Architects
 Miami Center for Architecture and Design - Board President
 State of California Safety Assessment Program Certified DSW-Volunteer



Alexandra R. Goldstein, AIA, LEED AP BD+C
Project Manager / Architect

PROJECT RESPONSIBILITY

Ms. Goldstein's responsibilities as Project Manager / Architect include development of conceptual designs, design development and construction documents. Her work will include client/consultant communications, coordination of work product, maintaining project design schedule and field support during construction. She brings her enthusiasm for architecture to each of our client's projects.

EXPERIENCE SUMMARY

An architect with over 10 years of experience, Alexandra has grown to become a key asset for our clients. Her responsibilities at FGSS include development of designs, overseeing projects during design phase, communicating with clients, and management of the projects during construction. She is an organized and methodical architect that leads the Team to assure quality and timeliness of delivery. At FGSS she has been a Key Team member for the following projects:

RELEVANT PROJECT EXPERIENCE

Town of Cutler Bay Town Center Architectural Services 2013-present
 Carrollton School of The Sacred Heart Convocation Center
 Jackson Health System Jackson Memorial Hospital Patient Wing Modernizations
 City of Miami Beach Muss Park Pavilion
 City of Coral Gables Entrances and Plazas Restoration
 TotalBank Red Sunset Branch Interiors, Coral Gables
 TotalBank West Miami Branch
 TotalBank Doral 9690 Plaza Branch
 Jackson South Community Hospital Expansion
 Jackson Memorial Hospital West Wing 14th Floor Interior Modernization
 City of Miami West End Park Community Center
 City of Miami Bryan Park Community Center
 Baptist Health South Florida – Mariners Hospital Social Services + Utilization Department
 The Salvation Army Area Command Social Services Disaster Facility Expansion Project
 Jackson Memorial Hospital Pediatric Dialysis Unit Remodeling and Renovation
 Jackson Memorial Hospital DTC MRI Phase 2 Unit Refurbishment/Equipment Replacement
 Jackson Memorial Hospital DTC MRI Unit Refurbishment/Equipment Replacement
 Miami Dade County Polling Sites – ADA Assessment
 Miami Dade County ADA Office Upgrades to 9 Polling Stations
 City of Miami Dorsey Park Community Center Addition & Renovation
 Town of Cutler Bay Tenant Improvements
 Hines 2555 Ponce de Leon – Exterior Door Replacements
 Hines 2555 Ponce de Leon – Interior Renovations Public Areas
 Hines 2555 Ponce de Leon – Interior Tenant Improvements
 475 Biltmore Way Office Building Renovation, Coral Gables

LICENSURE / CERTIFICATIONS

State of Florida Registered Architect
 State of Florida Registered Interior Designer
 LEED Accredited Professional BD+C

EDUCATION

2011 University of Miami Bachelor of Architecture
 2011 University of Miami Historic Preservation Certificate

PROFESSIONAL AFFILIATIONS

American Institute of Architects
 National Council of Architectural Registration Boards (NCARB)



DARREL HOO
Project Manager

PROJECT RESPONSIBILITY

Darrel Hoo will be responsible for Project Management. He brings to the Team the benefit of over 20 years of experience in Architecture and Graphic Design. His expertise in development of construction documents and construction phasing plans will be invaluable to the Design Team in the design and implementation of this project.

EDUCATION

2003 Art Institute of Ft. Lauderdale Bachelor of Science - Industrial Design
1995 Emory University Bachelor of Arts

EXPERIENCE SUMMARY

Mr. Hoo joined FGSS in 1999, bringing with him a background in production experience in a variety of projects. His responsibilities at FGSS include Project Coordination and Project Management. He is versed in management of the projects during design and construction. He has particular expertise in coordination of architectural, MEP, structural, civil and interior design documents. He works hand in hand with the Principal in the design and construction process.

RELEVANT PROJECT EXPERIENCE

Jackson Memorial Hospital Patient Floor Modernization Projects
Mariners Hospital Nuclear Medicine Services
Jackson South CT Imaging Suite
Mariners Hospital Medical Arts Building Oncology Expansion
Mariners Hospital Medical Arts Building Mammography Suite Renovation
Jackson South Community Hospital Expansion
Jackson South Cardiac Cath Lab
Jackson North Medical Center New Cardiac Cath Lab & Bronchoscopy Lab
South Miami Hospital Oncology Waiting Room Restrooms
Baptist Hospital Miami NICU Family Lounge
Jackson Memorial Hospital DTC MRI Unit Refurbishment/Equipment Replacement
Jackson Memorial Hospital Pediatric Dialysis Unit Remodeling and Renovation
Jackson North Medical Center MRI Suite Renovation/Equipment Replacement
Veterans Administration Medical Center Lake City MRI Suite
Jackson Memorial Hospital Institute / Annex Renovation
Jackson Memorial Hospital DTC MRI Installation
Jackson Memorial Hospital East Tower Patient Room Conversions
VA Medical Center Miami Psychiatric Ward Safety Improvements
Miami International Airport Park 6 Garage
MDFR Port of Miami Fire Rescue Station 39
MDFR East Kendall Fire Rescue 13/Logistics Div. Facility
Cape Canaveral Fire Crash Rescue Station
Miami Dade Parks Dept. Gwen Cherry Park Bleachers
City of Miami Elizabeth Virrick Park Community Center
City of Miami Elizabeth Virrick Park/MDPLS Neighborhood Library
Salvadore Park Tennis Center Renovations
Key West Naval Air Station – Additions and Alterations
Homestead Air Reserve Base Bldg. 402 Services Complex
Homestead Air Reserve Base Building 471
Homestead Air Reserve Base Communications Building 354
Homestead Air Reserve Base Police Facility Renovations
South Miami Parking Garage



YANINA CORBEA, Associate AIA
Jr. Project Manager

PROJECT RESPONSIBILITY

Ms. Corbea's primary responsibility is to provide support to the Project Manager for the development of presentation materials for conceptual design, and document preparation at design development and construction documents phases. She is also responsible with tracking and documentation of submittals and RFI's during construction, as well as the review and distribution process. Ms. Corbea is dedicated to each task, thoroughly researching and documenting the design process.

EXPERIENCE SUMMARY

Ms. Corbea brings **over 10 years of experience** to our clients. She excels with project attention to detail and client service. Her talent in materials and color selections provide stunning results for our clients.

RELEVANT PROJECT EXPERIENCE

Town of Cutler Bay Town Center Architectural Consultant 2013-present
 Jackson Health System Jackson Memorial Hospital Patient Wing Modernizations
 City of Miami West End Park Community Center
 City of Miami Antonio Maceo Community Center Expansion + Renovation
 City of Miami Bryan Park Community Center
 City of Coral Gables Venetian Pool Renovations
 City of Coral Gables Adult Activity Center
 Carrollton School of the Sacred Heart Convocation Center
 Miami Dade Public Schools A-E Continuing Contract 2014-present
 City of Miami Elizabeth Virrick Park Community Center
 Jackson South Community Hospital Expansion
 City of Miami Dorsey Park Community Center Addition & Renovation
 Jackson Memorial Hospital Pediatric Dialysis Renovation
 Jackson South Community Hospital Catheterization Lab
 Jackson North Medical Center MRI Replacement + Upgrades
 The Salvation Army Area Command Disaster Services Center Expansion Project
 City of Coral Gables Art Cinema Interiors
 Homestead Air Reserve Base Renovations Buildings 346, 360 and 874
 Homestead Air Reserve Base Renovations of Buildings 192, 193, 194 and 360
 Homestead Air Reserve Base Building 410 Safety Improvements
 Hines 2555 Ponce - Renovation Public Areas + Various Tenant Improvements
 Hines Airport Corporate Center Cariola Group Headquarters & Distribution, Armani & Associati, Daikin Interiors, Gems Renovations, EV Charging Center
 475 Biltmore Way Renovations - Building & Public Areas

LICENSURE / CERTIFICATIONS

State of Florida Architectural Registration Candidate

EDUCATION

2010 Florida International University, Masters of Architecture
 2007 Florida International University, Bachelor of Arts in Architecture
 2004 Miami-Dade College, Associates in Arts

PROFESSIONAL AFFILIATIONS

American Institute of Architects Associate Member

FGSS, Inc. Table of Recent Representative Projects - Florida - Selected Recent Projects

Name of Project	Length of Contract	Scope of Services	Type of Contract	Accomplishments	Contact Information
Town of Cutler Bay Town Center Architectural Services Consultant	2013-2018	Architectural-Engineering-Interiors (EMTec)	Continuing Services Contract	Excellent Level of Service and Design	Patricia Vallejo, (305) 234-4262, PVallejo@cutlerbay-fl.gov
City of Coral Gables Adult Activity Center	2011-2016	Architectural-Engineering-Interiors (EMTec)	Continuing Services Contract	Delivered On-Time/On-Budget	Lis Ferrer, (305) 460-5031, lferrer@coralgables.com
City of Coral Gables Doris Sanford Fire Rescue Station #3 Renovations	2011-2016	Architectural-Engineering-Interiors (EMTec)	Continuing Services Contract	Delivered On-Time/On-Budget	Alejandro Gonzalez-Pagan, (305) 460-5018, agonzalez3@coralgables.com
2555 Ponce Renovations - 1st Floor Finishes, 2nd Floor Corridor/ADA, 4th Floor Corridor/ADA/Restrooms/6th Floor Restrooms	7/2011-5/2012	Architectural-Engineering (EMTec)	Continuing Services Contract	Delivered On-Time/On-Budget	Jennifer Urban, (305) 444-8900 x210, Jennifer.Urban@hines.com
TotalBank Palmetto Bay Branch - Building & Interior Architecture	2015-2016	Architectural-Engineering (EMTec)	Project Based Fee, Design-Bid-Build	Delivered On-Time/On-Budget	David Dibella, (305) 476-6244, DDibella@totalbank.com
TotalBank West Miami Branch - Building & Interior Architecture	6/2011 - 6/2012	Architectural-Engineering (EMTec)	Project Based Fee, Design-Build	Delivered On-Time/On-Budget	David Dibella, (305) 476-6244, DDibella@totalbank.com
Hines 2555 Ponce - Taylor & Vega Space Planning 2nd Floor SW	12/2011 - 9/2012	Architectural-Engineering (EMTec)	Project Based Agreement	Delivered On-Time/On-Budget	Jennifer Urban, (305) 444-8900 x210, Jennifer.Urban@hines.com
Hines 2525 Ponce - Hinshaw & Culbertson 6th Floor Interior Tenant Improvements	7/2012-12/2012	Architectural-Engineering (EMTec)	Project Based Agreement	Delivered On-Time/On-Budget	Jennifer Urban, (305) 444-8900 x210, Jennifer.Urban@hines.com
City of Miami/West End Park Community Center	2010-2017	Architectural-Engineering-Interiors	Continuing Services Contract	Project on budget, phased construction to continue Parks operations	Carlos Vasquez, (305) 461-1206, cvasquez@miamigov.com
City of Miami Antonio Maceo Park Community Center	2010-2017	Architectural-Engineering-Interiors	Continuing Services Contract	Project on budget, phased construction to continue Parks operations	Carlos Vasquez, (305) 461-1206, cvasquez@miamigov.com
City of Miami Bryan Park Community Center	2010-2017	Architectural-Engineering-Interiors	Continuing Services Contract	Project on budget, construction through JOC delivery	Andre Bryan, (305) 416-1211, abryan@miamigov.com

FGSS, Inc. Table of Recent Representative Projects - Florida - Selected Recent Projects

Name of Project	Length of Contract	Scope of Services	Type of Contract	Accomplishments	Contact Information
City of Miami Elizabeth Virrick Park Library	2006-2008	Architectural- Engineering- Interiors	Project Based Fee	Project on budget, and on time	Sandra Vega, (305) 416-1243, svega@miamigov.com
Carrollton School of the Sacred Heart Barry Building Expansion and Convocation Center	2016-2018	Architectural- Engineering- Interiors	Project Based Agreement	Phased Construction, CM delivery, On- Time and Budget	Shaun Nowrouzi, (305) 592-2884, snowrouzi@modularcontractors.com
City of Miami Beach Muss Park and Pavilion	2015-2018	Architectural- Interiors	Sub-Consultant to Prime Consultant	On-time and Budget, LEED Gold	Douglas Wood, PE, (305) 461-3450, inbox@douglaswood.biz
Hines 2525 Ponce - Hinshaw & Culbertson Fourth Floor Interior Tenant Improvements	1/2012 - 5/2012	Architectural- Engineering (EMTec)	Project Based Agreement	Delivered On-Time/ On-Budget	Jennifer Urban, (305) 444-8900 x210, Jennifer.Urban@hines.com
Hines-Airport Corporate Center-Gems Interior Tenant Space - 7205 Corp Center Dr. Suite 400	8/2012 - 2/2013	Architectural- Engineering- Interiors	Project Based Agreement	Delivered On-Time/ On-Budget	Jorge Barbontin, (305) 444-8900 x210, jorge.barbontin@hines.com
Hines-Airport Corporate Center-Daikin - 7205 Corp Center Dr. Suite 300 - Interior Architecture	11/2011 - 9/2012	Architectural- Engineering	Project Based Agreement	Delivered On-Time/ On-Budget	Jorge Barbontin, (305) 444-8900 x210, jorge.barbontin@hines.com
Hines-Airport Corporate Center-Cariola Group - 7255 Corp Center Dr. Bays A, D & E - Interior Architecture	9/2011 - 12/2011	Architectural- Engineering- Interiors	Project Based Agreement	Delivered On-Time/ On-Budget	Jorge Barbontin, (305) 444-8900 x210, jorge.barbontin@hines.com
TotalBank Red Sunset Branch - Interior Architecture	2/2011 - 8/2011	Architectural- Engineering (EMTec)	Project Based Agreement, Design- Build	Delivered On-Time/ On-Budget	David Dibella, (305) 476-6244, DDibella@totalbank.com
Homestead Air Reserve Base Renovation of Various Buildings (192,193,194, 360)	5/2010 - 6/2012	Architectural- Engineering (EMTec)	Project Based Agreement, Design- Build	Delivered On-Time/ On-Budget	CCI, Al Andrews (305) 258-1741, AAndrews@cci-alliance.com
Reliance Medical Miami Offices - Interior Architecture	220/10 - 12/2010	Architectural- Engineering (EMTec)	Project Based Agreement	Delivered On-Time/ On-Budget	Jose Trespalacios (305) 661-6343 tres@reliancemw.com
City of Coral Gables Cinema in Museum Garage Tenant Space - Interior Architecture	11/2011 - 9/2010	Architectural- Engineering (EMTec)	Continuing Services Contract	Delivered On-Time/ On-Budget	Ernesto Pino, (305) 460-5004, epino@coralgables.com



Town of Cutler Bay Town Center Architectural Services Consultant 2013-2018

FGSS, Inc. has served the Town of Cutler Bay on the exact same type of services that are needed on this new Agreement. FGSS personnel has been available on-demand for program development, space planning for potential tenants, exhibits for lease, BOMA area calculations, budget information, and more. We recently completed programming, design and construction documents for a new Penthouse tenant in an expedited fashion. Other projects include space planning for the Town Hall Master Plan, space planning to create Suite 500 flex shared workspace facility, a new community center, parks offices, attorney's offices, etc.

City of Coral Gables Adult Activity Center

FGSS has served the City of Coral Gables on continuing contracts for more than 20 years. We were commissioned to design a dedicated Adult Activity Center to house the City of Coral Gables Adult 50+ Services Division. The interior architecture project was designed in a 9,682 sf shell on the ground floor of a parking structure. The new center offers a wide variety of programs and services to facilitate the social engagement of older adults. The center serves as a gateway to the community's aging network, connecting older adults to vital community services that can help them stay healthy and independent. The build-out includes a large flexible multipurpose space for health, fitness and wellness programs for residents, training rooms, classrooms and offices for the City employees. Interior design solutions were carefully incorporated to create a warm and welcoming facility. Finishes were selected to minimize perception confusion for visual impaired individuals and to strategically provide a barrier free environment. The project was developed fast track to meet commitments made by the City to the citizens of coral Gables. Construction was completed in August with a construction cost of \$1.3 million, on-budget.

City of Coral Gables Doris Sanford Fire-Rescue Station #3

The City commissioned FGSS, Inc., under its continuing services contract, to investigate this building's systemic water intrusion and humidity issues. Our study identified that the mechanical system was improperly sized and maintained, and uncovered a deteriorating exterior building envelope. The interior of the facility received new finishes and equipment upgrades to the living, sleeping and utility quarters. The fire station was outfitted with properly sized mechanical system, as well as lighting upgrades. A leaking translucent panel roof was removed and replaced with a hardened structure. The project was completed in 2016 at a construction cost of \$1,130,500, on time and on budget.

Miami Dade College Freedom Tower Kislak Gallery

MDC commissioned FGSS, Inc., under its continuing services contract, to design a high level gallery on the first floor of the historic Freedom Tower, on the west end of the Mural Room. The Museum houses the Jay Kislak Foundation collection of artifacts and books from the Early Americas. The 5,500 sf gallery is enclosed by a mullionless structural glass curtainwall so that the gallery itself becomes an exhibit case within the Mural Room. Construction was completed in 2018 within the \$1.75 million construction budget.

TotalBank Palmetto Bay Branch (Perrine Wayside Park)

FGSS, Inc. was commissioned to design this 3,700 sf stand-alone building for the new TotalBank Palmetto Bay branch. We provide full architectural-engineering services and interior design. The project scope included the new one-story building, parking for 25 vehicles, remote drive-up teller lanes + ATM, and a detached signage tower. FGSS assisted the Client with the local site plan approval process and permitting assistance. The design implemented energy savings and security concepts that set the standard for the client's facilities. The project was completed in 2016 at a construction cost of \$1.6 million. Delivered on time and within budget.

Hines 2525 Ponce & 2555 Ponce Interior Architecture Services

FGSS, Inc. has worked with Hines property management for more than 10 years on an as-needed basis, providing interior space planning and interior architecture-engineering services. We developed the interior finishes and fixtures standards for 2555 Ponce. Completed projects include the renovation of all public areas with new finishes and ADA upgrades to corridors and restrooms, finished in 2012. The 4,300 sf Taylor & Vega Law Offices in the 2555 Ponce Building were completed in 2012, on time and on budget. The Hinshaw & Culbertson Law offices on the 6th floor of the 2525 Ponce building were completed in 2012, on time and budget. The 2,000 sf offices in 2555 Ponce for Greene-Smith Attorneys were completed in 2014. Other completed work includes tenant improvements for the Hines Property Management Offices in



Suite 100, Raymond James Offices modifications, Gymnasium for the buildings, The Early Learning Coalition 5th Floor interiors, and more.

Baptist Health South Florida Architecture Services 2012-present

FGSS, Inc. provides architectural services to Baptist Health on a continuing contract basis. We have completed interior renovations/alterations and equipment installation projects at the Main Baptist Hospital, Mariners Hospital, Homestead Hospital, South Miami Hospital and West Kendall Baptist Hospital. Project costs range from \$30,000 to \$1 million. We respond on demand and achieve on-time and on-budget delivery for our services. For this reason, the BHSF system has been a continuing client.

Caterpillar Inc. Miami Distribution Center Office Renovation

FGSS has provided architectural-engineering services to Caterpillar for more than 20 years. We completed design for a complete renovation of their 40,000 sf Miami Lakes Distribution Center offices in 2017. The project guts the existing interior improvements to provide a brand new space distribution and design palette for the facility. Improvements will be implemented in 2 phases. The \$3,000,000 project is scheduled to begin construction in 2018.

Elizabeth Virrick Park Community Center & Library

This project is located in a transitional neighborhood in the Historic West Coconut Grove area of Miami. FGSS was first commissioned to design the Community Center. After this success, the City asked for FGSS to design a neighborhood library that is run by Miami-Dade County Library System. The community center is a 16,000 sf multipurpose gymnasium/performance center with stage, a teen activities room, police substation and parks offices. Completed in 2002 under challenging contractor issues, but within its \$2.1 million budget. The 4,000 sf library was completed in 2008 below its \$1 million budget and on time.

City of Miami Continuing Services Contract 2010-2018

FGSS, Inc. has served the City of Miami under several continuing services contracts. Under the latest contract we completed several very successful Parks projects.

The West End Park Community Center is a 10,900 sf facility that is located in a dense residential area of the City. We were commissioned to investigate the existing aging facility to determine the feasibility of renovation, or whether removal and replacement was warranted. The study resulted in the decision to provide a brand-new building with two large multipurpose community rooms that convert into a larger area, serving kitchen, a rentable open air porch, a 20 seat computer classroom, activity/arts rooms, fitness gym, accessible restrooms and parks offices. The project was completed in 2016 at a cost of \$2.2 million.

Antonio Maceo Community Building is located in a residential condominium neighborhood facing Blue Lagoon. FGSS took advantage of the site to provide a pleasant "back porch" where residents could enjoy the lagoon view and breezes. A new 2,000 sf multipurpose room is located adjacent to the porch. Other improvements included a new activity room, computer lab, serving kitchen and arts & crafts room. The \$1.6 million project was completed in 2018 on budget.

Bryan Park Community Center is located in a lush neighborhood park in the Shenandoah neighborhood of Miami that serves as the setting for the City's premier afterschool tennis program. FGSS designed a new 2,300 sf community building that serves as a multipurpose building for all of the park activities. Also provided in the building are public restrooms, as serving kitchen and park offices. The project was completed in 2015, on time and within its \$900,000 budget.

Virginia Key Bike + Kakak Concession

FGSS was retained by the City to provide a cohesive solution that incorporates portable buildings with a raised wood deck plaza, providing shower and vending facilities for a bike + kayak rental concessionaire. The project was completed in 2015 within budget and schedule.

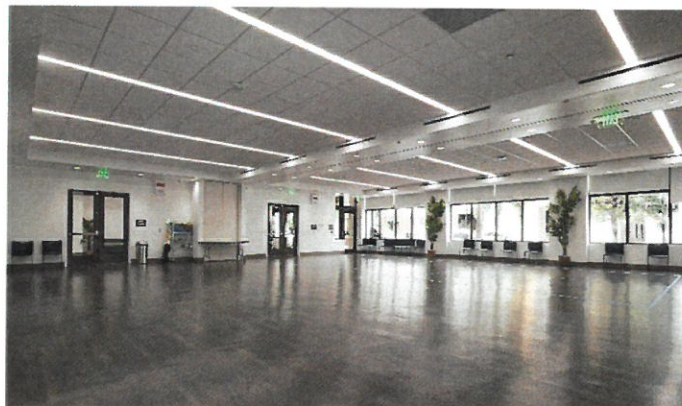
Antonio Maceo Park provides the City of Miami with a community center that hosts a variety of programs, as well as a tranquil waterfront park space. The updated Antonio Maceo Community Building features a 30-person computer lab, a new 2,000 SF rentable multipurpose room, a new 950 SF adjacent rentable activity room with a foldable partition that can be used to expand the multipurpose room, a new serving area and warming room, and a new dedicated entrance and vestibule to serve the rentable rooms. The project was completed in February 2018 at a construction cost of \$1,650,000.

Yanina Corbea, Assoc. AIA was involved in developing the project vision and design concept. She also created presentation materials for client meetings and facilitated the construction administration process by attending site visits to provide consistency in construction documents.



The Adult Activity Center provides the City of Coral Gables' elderly population with a variety of senior social engagement programs. The new Community Center features a large flexible multipurpose room for health, fitness and wellness activities. The interior program also includes a fully functional kitchen to provide cooking demonstrations as well as training rooms, classrooms and offices for City Employees. The project was fast tracked to meet commitments to the citizens of Coral Gables and was completed in August 2016 at a construction cost of \$1.3 million.

Darrel Hoo was involved in all tasks for the project team including creating sketches and drawings as necessary to communicate design intent. He created interior design solutions to create a warm and welcoming facility to minimize perception confusion for visually impaired individuals and to strategically provide a barrier free environment. Darrel developed and managed team's production of construction documents and was fully engaged throughout the construction process to ensure constructive feedback.





The Miami Dade College Freedom Tower Kislak Gallery was designed to house the Jay Kislak Foundation collection of artifacts, rare books and manuscripts from the Early Americas. Housed in the first floor of the historic Freedom Tower the 2,580 sf gallery is enclosed by frameless structural glass. Alterations also included interior finish enhancements and supporting office spaces. The project was completed in April 2018 at a construction cost of \$1.75 million.

Natividad Soto, FAIA, LEED AP BD+C as principal-in-charge guided the project team to approach all tasks with an meticulous eye for design. Mrs. Soto involvement ensured that the project met its financial goals, timely completion and that the project team produced high level interior design quality to realize the client's vision.





Total Bank Palmetto Bay Branch is a new 3,700 sf standalone branch building. The project scope included new building, parking area, signage tower and supporting employee offices. FGSS provided full architectural, engineering and interior design services. The project was completed in January 2016 at a construction cost of \$1.6 million.

Alexandra Goldstein, AIA, LEED AP BD+C, NCARB was involved with the local site plan approval process and permitting stages. Ms. Goldstein acted as a liaison to contractors and consultants throughout design and construction phases. Her design implemented energy savings and security concepts setting the baseline for future facilities meeting environmental, safety and aesthetic standards.





THE MIAMI CHAPTER
OF THE
AMERICAN INSTITUTE OF ARCHITECTS

IS PLEASED TO CONFER

THE

AWARD OF MERIT

TO

FERGUSON GLASGOW SCHUSTER SOTO, INC

FOR

JORGE M. PEREZ ARCHITECTURE CENTER
GLASGOW LECTURE HALL

ARCHITECTURE

NOVEMBER 22, 2008

A handwritten signature in black ink, appearing to read "B. Horovitz", written over a horizontal line.

BERNARD N. HOROVITZ, AIA
PRESIDENT





March 18, 2013

Re: Recommendation – Natividad Soto

Dear Reader,

Hines

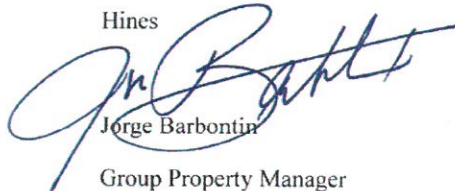
I would like to strongly recommend your organization consider working with Natividad Soto, principal at Ferguson, Glasgow, Shuster, Soto, Inc. I have known and worked with Natividad for well over three years at both properties I have managed; Airport Corporate Center and more recently at 2525/2555 Ponce De Leon Blvd. In the time I have worked with; and known Natividad she has completed numerous conceptual designs, construction drawings, and monitored extensive building improvement projects on our behalf.

I am absolutely certain Natividad Soto will be a valuable contributor to your organization and will be an excellent resource to resolve the numerous issues which can arise during construction projects.

Should you wish to discuss this recommendation further or if I can provide you with additional detail please call me at 305 444-8900 or email me at jorge_barbontin@hines.com.

Sincerely,

Hines



Jorge Barbontin

Group Property Manager

2555 Ponce De Leon Blvd, Suite 330 Coral Gables, FL 33126 305.444-.8900



City of Miami



PEDRO G. HERNANDEZ, P.E.
City Manager

March 10, 2009

Re: Recommendation of Ferguson Glasgow Schuster Soto, Inc.
Elizabeth Virrick Park Neighborhood Library

Dear Sir or Madam,

It is with great pleasure that I write this letter of recommendation for Ferguson Glasgow Schuster Soto, Inc.

I worked with Nati Soto and Darrel Hoo on the Elizabeth Virrick Park Library project. Nati was the Architect and Principal for the project. Darrel was the Project Manager. Their work included full architectural-engineering design and construction phase services. This project required coordination not only with the City of Miami Capital Improvements Department, but also with the Park & Recreation Department and the Miami-Dade County Public Library System. FGSS was able to work in great cooperation with all departments putting together a design that is fully integrated with the adjacent Community Center and the Park and truly allows the Library System to serve the community.

The work of FGSS was professional. Their attention to detail and dedication to bringing about a successful project for us was an invaluable asset to this project. Their staff was talented, organized and highly responsive to the City's needs.

I take great pleasure in recommending FGSS, because of the outstanding job that they did for us on the Elizabeth Virrick Park Library. Please do not hesitate to contact me if you need additional information, or if you would like to the project.

Sincerely,



Sandra Vega
Project Manager

DEPARTMENT OF CAPITAL IMPROVEMENTS
444 S.W. 2nd Avenue, 8th Floor / Miami, FL 33130 / (305) 416-1280 / Fax: (305) 416-2153
Mailing Address: P.O. Box 330708 Miami, FL 33233-0708



RICK SCOTT, GOVERNOR		KEN LAWSON, SECRETARY				
STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION BOARD OF ARCHITECTURE & INTERIOR DESIGN						
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%;">LICENSE NUMBER</td> <td></td> </tr> <tr> <td>AAC000109</td> <td></td> </tr> </table>			LICENSE NUMBER		AAC000109	
LICENSE NUMBER						
AAC000109						
<p>The ARCHITECT CORPORATION Named below IS CERTIFIED Under the provisions of Chapter 481 FS. Expiration date: FEB 28, 2019</p>						
<p>FERGUSON, GLASGOW, SCHUSTER, SOTO, INC. ARCHITECTS-PLANNERS 901 PONCE DE LEON BLVD SUITE 304 CORAL GABLES FL 33134</p>						
ISSUED: 12/06/2016	DISPLAY AS REQUIRED BY LAW	SEQ # L1612060001053				

State of Florida Department of State

I certify from the records of this office that FERGUSON GLASGOW SCHUSTER SOTO, INC. is a corporation organized under the laws of the State of Florida, filed on February 10, 1972.

The document number of this corporation is 395674.

I further certify that said corporation has paid all fees due this office through December 31, 2018, that its most recent annual report/uniform business report was filed on January 19, 2018, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Nineteenth day of January,
2018*



Ken Detjen
Secretary of State

Tracking Number: CC01-63276851

To authenticate this certificate visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



State of Florida Department of State

I certify from the records of this office that EMTEC CORPORATION is a corporation organized under the laws of the State of Florida, filed on March 23, 1984.

The document number of this corporation is G92856.

I further certify that said corporation has paid all fees due this office through December 31, 2018, that its most recent annual report/uniform business report was filed on January 25, 2018, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twenty-fifth day of January,
2018*

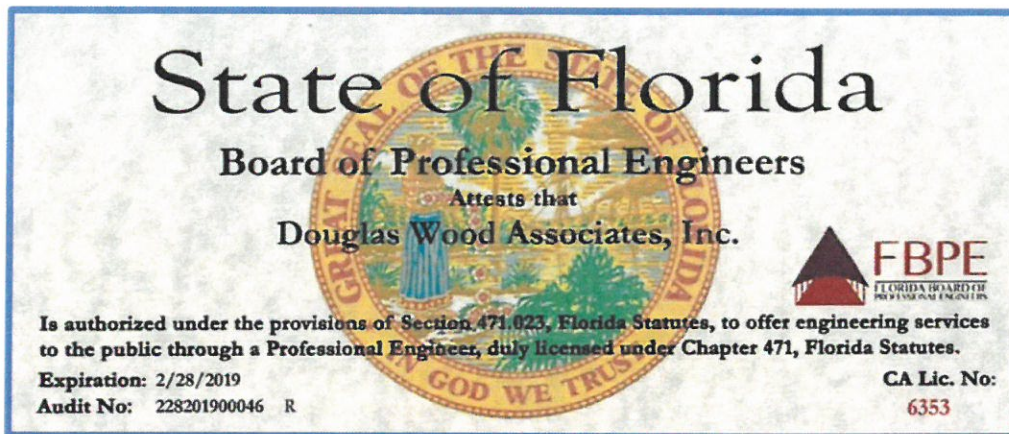


Ken Detmer
Secretary of State

Tracking Number: CC8166735133

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



State of Florida Department of State

I certify from the records of this office that DOUGLAS WOOD ASSOCIATES, INC. is a corporation organized under the laws of the State of Florida, filed on July 13, 1992, effective July 10, 1992.

The document number of this corporation is V50137.

I further certify that said corporation has paid all fees due this office through December 31, 2018, that its most recent annual report/uniform business report was filed on January 14, 2018, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Fourteenth day of January,
2018*



Ken Detjen
Secretary of State

Tracking Number: CC2003214272

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



APPENDIX A

ACKNOWLEDGEMENT, WARRANTY AND ACCEPTANCE

A. Consultant warrants that it is willing and able to comply with all applicable State of Florida laws, rules and regulations.

B. Consultant warrants that it has read, understands and is willing to comply with all of the requirements of the RFQ and the addendum/ addenda.

C. Consultant warrants that it will not delegate or subcontract its responsibilities under an agreement without the prior written permission of the Council.

D. Consultant warrants that all information provided by it in connection with this proposal is true and accurate.

E. CONTINGENCY FEE AND CODE OF ETHICS WARRANTY:

Consultant warrants that neither it, nor any principal, employee, agent, representative or family member has promised to pay, and Consultant has not, and will not pay a fee, the amount of which is contingent upon the Town of Cutler Bay awarding the contract. Consultant warrants that neither it, nor any principal, employee, agent, representative has procured, or attempted to procure, this contract in violation of any of the provisions of the Miami-Dade County Conflict of Interest and Code of Ethics Ordinances. Further, Consultant acknowledges that a violation of this warranty will result in the termination of the contract and forfeiture of funds paid, or to be paid, to the Consultant, if the Consultant is chosen for performance of the contract.

Signature of Official: _____

Name (typed): Natividad Soto

Title: President

Consultant: Ferguson Glasgow Schuster Soto, Inc.

Date: 5/16/18

**APPENDIX B****NON-COLLUSIVE AFFIDAVIT**State of FLORIDA

SS:

County of MIAMI DADE

NATIVIDAD SOTO being first duly sworn, deposes and says
that:

(1) He/she is the, (Owner, Partner, Officer, Representative or Agent) of:

Ferguson Glasgow Schuster Soto, Inc. the Consultant that has submitted the attached
proposal;

(2) He/she is fully informed respecting the preparation and contents of the attached
proposal and of all pertinent circumstances respecting such proposal;

(3) Such proposal is genuine and is not a collusive or a sham proposal;

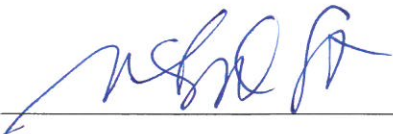
(4) Neither the said Consultant nor any of its officers, partners, owners, agents,
representatives, employees or parties in interest, including this affiant, have in any way
colluded, conspired, connived or agreed, directly or indirectly, with any other Consultant or
any person to submit a collusive or sham response in connection with the work for which the
attached proposal has been submitted, or to refrain from responding in connection with such
work, or have in any manner, directly or indirectly, sought by agreement or collusion,
communication, or conference with any Consultant or person to fix the proposal submitted or
to secure through any collusion, conspiracy, connivance, or unlawful agreement, any
advantage against the Town of Cutler Bay, or any person interested in the proposed work
required.

Signed, sealed and delivered

In the presence of



By:



Natividad Soto

(Printed Name)

President

(Title)

Appendix-B Page 1 of 2

ACKNOWLEDGMENT

State of Florida

County of MIAMI DADEOn this 16 day of May, 2018, before me, the undersigned

Notary Public of the State of Florida personally appeared

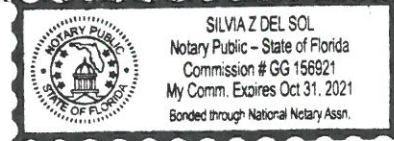
NATIVIDAD SOL

and whose name(s) is/are subscribed to the within instrument, and he/she/they acknowledge that he/she/they executed it.

WITNESS my hand
and official seal

NOTARY PUBLIC
SEAL OF OFFICE:Silvia Z. Del Sol

NOTARY PUBLIC, STATE OF FLORIDA



(Name of Notary Public: Print, Stamp or

Type as commissioned.)

☒ Personally known to me, or
☐ Produced identification:

(Type of Identification Produced)

☐ Did take an oath. or
☐ Did not take an oath.



APPENDIX C

SWORN STATEMENT PURSUANT TO SECTION 287.133 (3)(a) FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to the TOWN OF CUTLER BAY, FLORIDA

By Natividad Soto

For Ferguson Glasgow Schuster Soto, Inc.

Whose business address is: 901 Ponce de Leon Blvd., Suite 304, Coral Gables, FL 33134

And (if applicable) its Federal Employer Identification Number (FEIN) is: 59-1351856

If the entity has no FEIN, include the Social Security Number of the individual signing this

Sworn statement - S.S. # _____

2. I understand that a ""public entity crime" as defined In Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with any agency or political subdivision of any other State or of the United States, including, but not limited to, any proposal or contract for goods or services to be provided to any public entity or an agency or any political subdivision of any other state or of the United Sates and involving antitrust fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation

3. I understand that "convicted" or "conviction"" as defined in Paragraph 287.133(1)(b), Florida Statutes means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result or a jury verdict, non jury trial, or entry of a plea or guilty or nolo contendere.



4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:

- A. A predecessor or successor of a person convicted of a public entity crime; or
- B. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which proposes or applies to propose on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of any entity.

Signed, sealed and delivered

In the presence:

By: 

Natividad Soto

(Printed Name)

President

(Title)

Appendix-C Page 2 of 3



ACKNOWLEDGMENT

State of Florida

County of MIAMI DADE

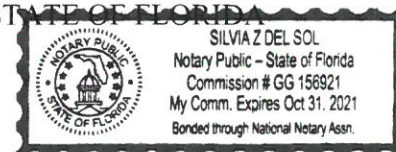
On this 16 day of May, 2018, before me, the undersigned Notary Public
Of the State of Florida personally appeared Natividad Soto
and whose name(s) is/are subscribed to the within instrument, and he/she/they acknowledge
that he/she/they executed it.

WITNESS my hand
and official seal

NOTARY PUBLIC
SEAL OF OFFICE:



NOTARY PUBLIC, STATE OF FLORIDA



Silvia Z. Del Sol

(Name of Notary Public: Print, Stamp or
Type as Commissioned.)

☒ Personally known to me; or
☐ Produced identification:

(Type of Identification Produced)

☐ Did take an oath. or
☐ Did not take an oath.